**JUSTIFICATION LETTER - 2025 DC2TF**

[Date]

[Name]

[Title]

[Entity Name]

[Postal Address]

[City, State, Zip]

[ ] 2025

Dear \_\_\_\_\_\_\_\_\_\_\_\_\_,

I would like to attend the 2025 Deployable Command & Control Technology Forum (DC2TF) from Monday, April 07 – Thursday, April 10, 2025, in Dublin, Ireland. The forum brings together U.S. DoD executive and tactical communicators from military departments, unified commands, government agencies and coalition and partner nations for a continuing dialogue on the development and delivery of C5ISR capabilities to the warfighter.

**About the Forum**

The forum is hosted by Warriors Ethos, a tax-exempt 501(c)(3) non-profit that seeks to assist veterans in transitioning to a successful civilian career through engagement, education, and job placement.

The 2025 DC2TF provides an intimate educational and training space where government delegates collaborate with one another and leading industry members to develop solutions that address mission-critical needs.

**Content and Speakers**

The theme of this year’s event is “*Foraging the Future of Warfighting - Agile, Connected and Intelligent*”. Key topics that will be discussed to help government agencies meet the evolving C5ISR needs include:

* Building the Connected Battlefield
* Secure and Resilient Communications for JADC2
* Speed and Insight
* Enabling Sensor-to-Shooter and Data-Driven Decision-Making
* The Power of Leveraging Edge Computing and AI for Tactical Advantages in Contested Environments

**Keynote**

The forum will introduce GEN (R.) John "Mike" Murray as the keynote speaker. John “Mike” Murray is a retired U.S. Army General, the first Commanding General of U.S. Army Futures Command (AFC), a four-star Army Command headquartered in Austin, Texas. Murray was previously the Army G-8, a deputy to the Chief of Staff of the U.S. Army. As the G-8, Murray served as the principal advisor to the Chief of Staff of the Army for materiel requirements and as the military counterpart to the Assistant Secretary of the Army for Acquisition, Logistics, and Technology.

GEN (R.) Murray was born in Kenton, Ohio, the son of John and Janet Murray. He received his commission as an Infantry Officer via the Reserve Officers’ Training Corps program upon graduation from The Ohio State University in 1982.

During his time in the Army, GEN (R.) Murray held key staff positions including Deputy Chief of Staff, G-8 and Director, Force Management, both in the Pentagon. As part of Operation Iraqi Freedom, he served in several high-level roles including Brigade Combat Team Commander, Corps Operations Officer during “The Surge” and as a Deputy Commanding General of the famed 1st Cavalry Division. He also served as the Deputy Commander for Support / Commander of Task Force 3 in Afghanistan during Operations Enduring Freedom and Resolute Support. The decorated veteran has received more than a dozen medals and awards for outstanding service to his country.

He stepped down as AFC commanding general on 3 December 2021 and was officially retired from the Army on 1 February 2022, completing nearly 40 years of service.

Since retirement from the Army, he has founded a LLC, is a member of several boards of advisors and directors, and individually consults with several defense focused companies.

**Speakers, Panelists and Moderators**

Other featured distinguished speakers and panelists include:

* LTC Jon Creel, CDR 112th Signal BN (SO) (A) (Invited)
* Maj Zack Taylor, RS6, 75th RGR RGT (Invited)
* LTC Ryan Kenny, CDR, Joint Communications Unit (Invited)
* CW3 Brandon Mendez, JCSE (Invited)
* COL Andrew S. Brokhoff Commander, 516th TSB (Invited)
* COL Jesse A. Phillips, AFRICOM (Invited)
* COL Ron Immartino, HQDA G-6 (Invited)
* GS-15 Jeffery Lush, USAFE (Invited)
* GS-12 Mr Darrel Wheat, JCSE (Invited)

**Training Sessions**

I intend on participating in the complimentary training sessions, to be given by various leading technology companies to learn more about best use cases and their latest software or hardware releases, which are offered as a benefit of participation at the forum. Training sessions for the April 2025 sessions are to be confirmed. Last year sessions at this event were provided by Booz Allen - *Enhancing Mission Readiness the Edge with Edgextend™* and Klas Government - *Get Connected, Stay Connected - KlasOS Keel, SD-WAN, and Blackrock.*

**Additional**

In addition to the above, I will also participate in collaborative working groups on the topics; listen to and ask questions of distinguished panels comprising experts in the field of government and military tactical communications deployments; and attend breakout sessions that will enable delegates to focus on the goals that pertain to our organization.

You can find further information on the forum at [https://dc2tf.com/](https://dc2tf.com)

**Costs**

I am seeking approval for time away from the office as well as registration, travel and housing-related expenses. An estimated cost breakdown is included below:

Airfare:  $\_\_\_\_\_\_\_

Transportation:  $\_\_\_\_\_\_\_

Hotel:  $\_\_\_\_\_\_\_

Meals:  $\_\_\_\_\_\_\_  
Registration Fee:  $ 325

TOTAL: $\_\_\_\_\_\_\_

**Summary**

My attendance at this forum will help us meet our goals by providing us with a competitive edge and a significant return on investment. When I return, I can debrief the rest of the team on key solutions and findings obtained from attending the 2025 DC2TF.

In summary, this forum provides a truly unique opportunity to:

* Collaborate with and learn from similar agencies and peers that share common requirements, issues and challenges.
* Discover current thinking and the latest advancements in deployable communications technology.
* Have direct access to experts in the field of government and military tactical C5ISR deployments.
* Have direct access to the world’s leading IT companies that serve the defense industry.
* Improve existing systems and network capability by submitting gaps and addressing technical and security issues.
* Comply with the National Defense Strategy by working to prioritize the government’s development of cutting-edge technology and capabilities, to improve procurement practices and adopt industry best practices.
* Participate in technology lectures, breakout sessions and trainings; and
* Further my department’s goals

Thank you in advance for your consideration.

Sincerely,   
  
\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_\_